US Army Corps
of Engineers

Local Government Liaison Roles and Responsibilities

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Mission

- To serve on the Federal Team and provide assistance and advice to the local governments in response and recovery missions

- To serve as the communications conduit between the local government and the COE teams executing missions for that local government, ensuring both parties understand the other's issues, priorities and concerns

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Mission

- Simply Put, the Role of the LGL is to:
  - Serve as a Forward Observer
  - Serve as a Liaison to local government for FEMA and COE
  - Provide an **Unofficial** Communication channel to the ESF#3 TL, FEMA and RFO
  - Provide assistance to the local government in identifying needs
  - Provide technical assistance on FEMA and COE processes

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Liaison Will Not:

- Interfere with or circumvent established lines of communications, command and control
- Be a buffer between FEMA / COE elements and local officials
- Commit resources or execute missions
- Direct any response or recovery operations/missions

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Concept of Operations

Two types of LGL Cadre

- National Cadre (N-LGL)
- Local Cadre (L-LGL)

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Concept of Operations

National Cadre:

- Screened, trained, certified, and equipped
- Serves as part of the National Response Cadre deployed by HQ USACE (UOC)
- Will serve in the appropriate FEMA Division
- Initial response team to organize and establish process
- Train and turn over mission to local LGL cadre within 30 days

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Concept of Operations

Local Cadre:

If LGL mission is determined to go beyond 30 days

- Selected by Lead District Commander
- Will be trained and certified o/a day 20 after event by a National Cadre member
- Will OJT with National Cadre member for 7 to 10 days
- May serve in FEMA Division (If functional after 30 days)
- If local cadre member doesn't meet standard, National Cadre stays till replacement is available.

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Concept of Operations

SPECIFIC TASKS

- Deploy early or pre-event. (with or without FEMA Division Supervisor) (N-LGL only)
- Quickly establish relationship with local government
- Learn local issues and priorities
- Communicate those issues and priorities to ESF#3, RFO and FEMA Division Supervisor (This does not replace official reporting/requesting requirements from local government)
- **Assist** the PRT in organizing mission execution

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Skill Sets

- People Skills
- Flexibility
- Problem Solver
- Communication Skills
- Works Independently
- Works in a Stressful Environment
- Professional Demeanor

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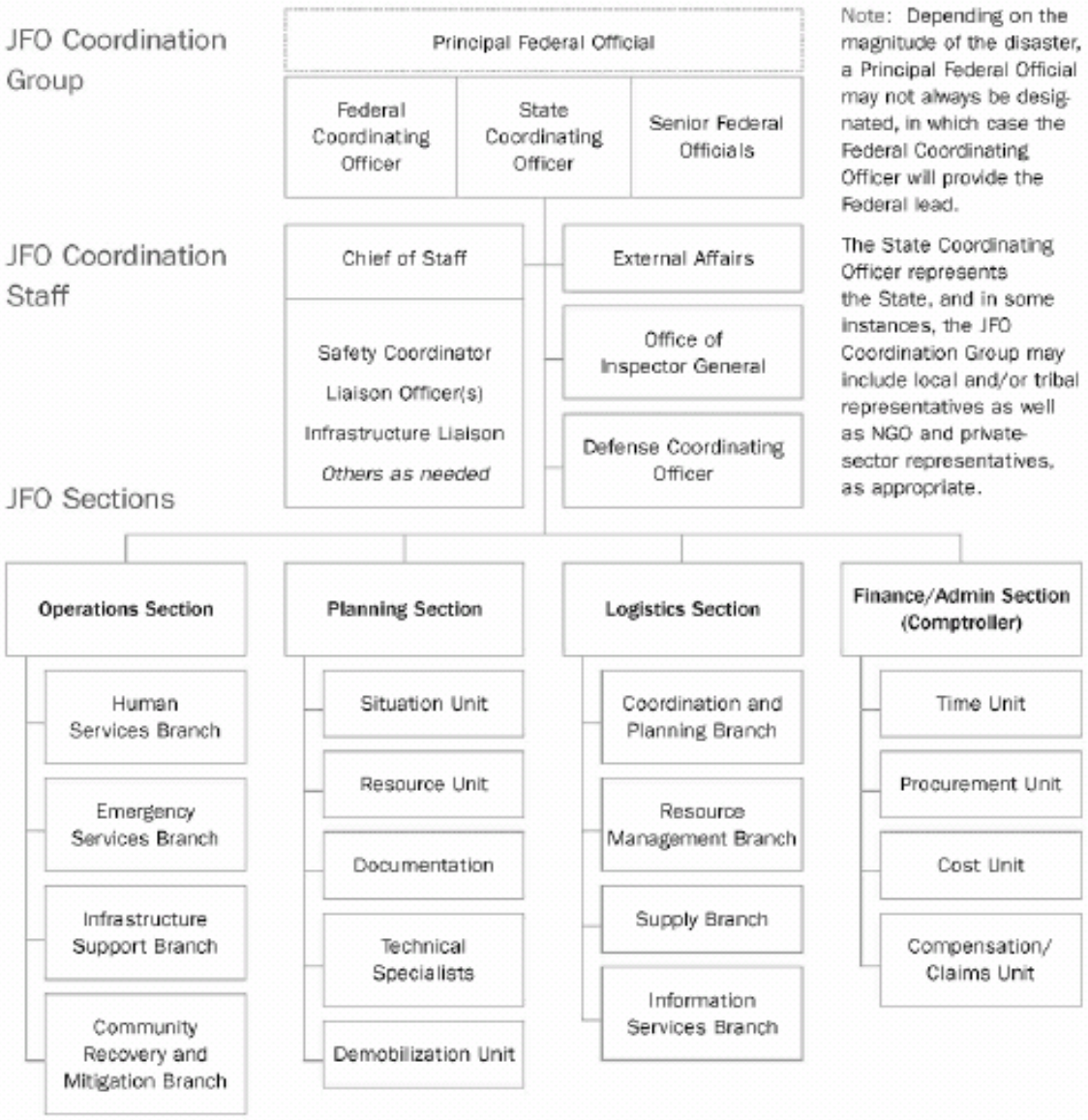
C&S Relationships

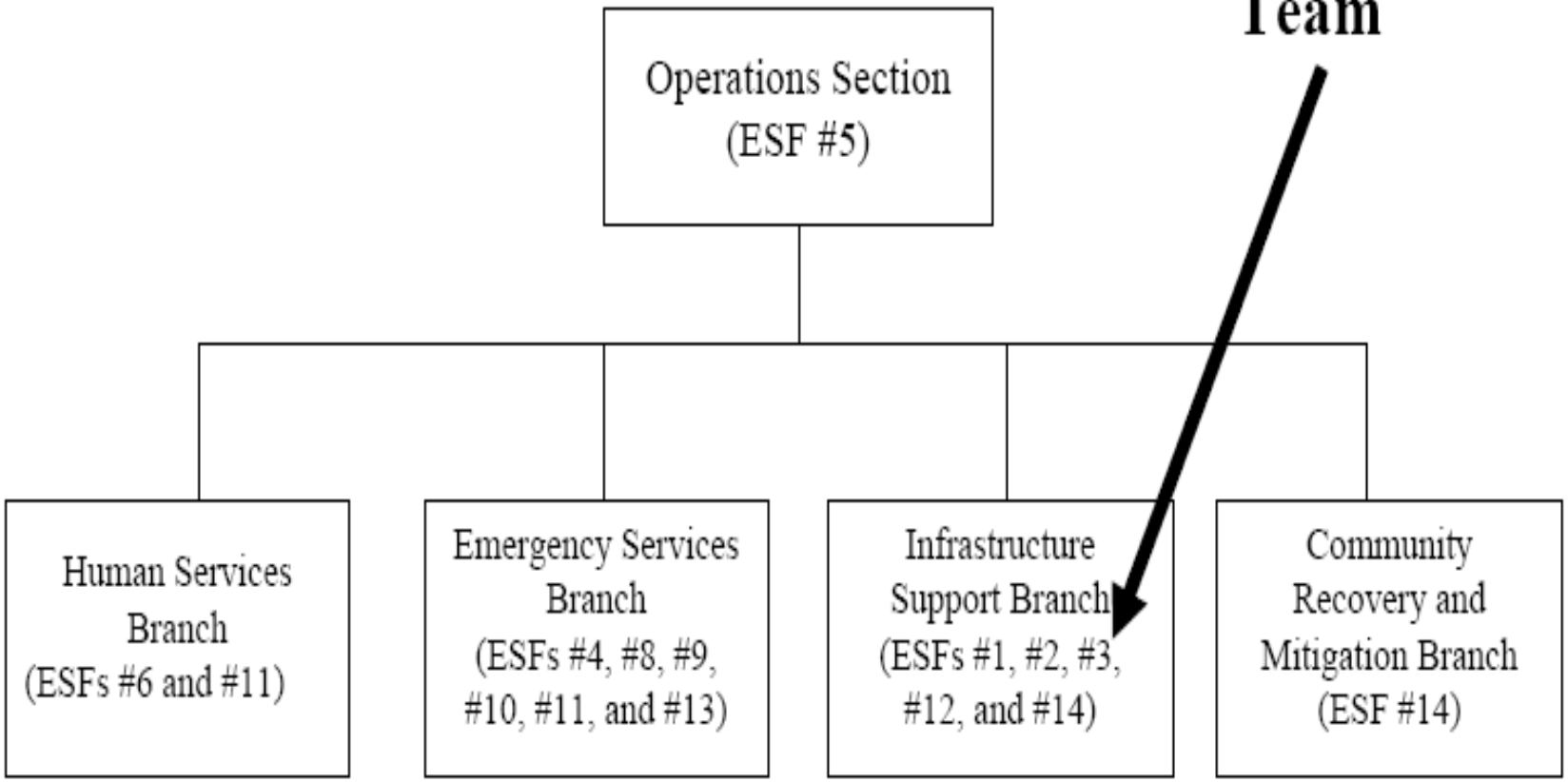
- Attached to the RFO
- DS to FEMA Division Supervisor (geographical division)
- DS to ESF#3 TL
- Evolves to DS to RFO

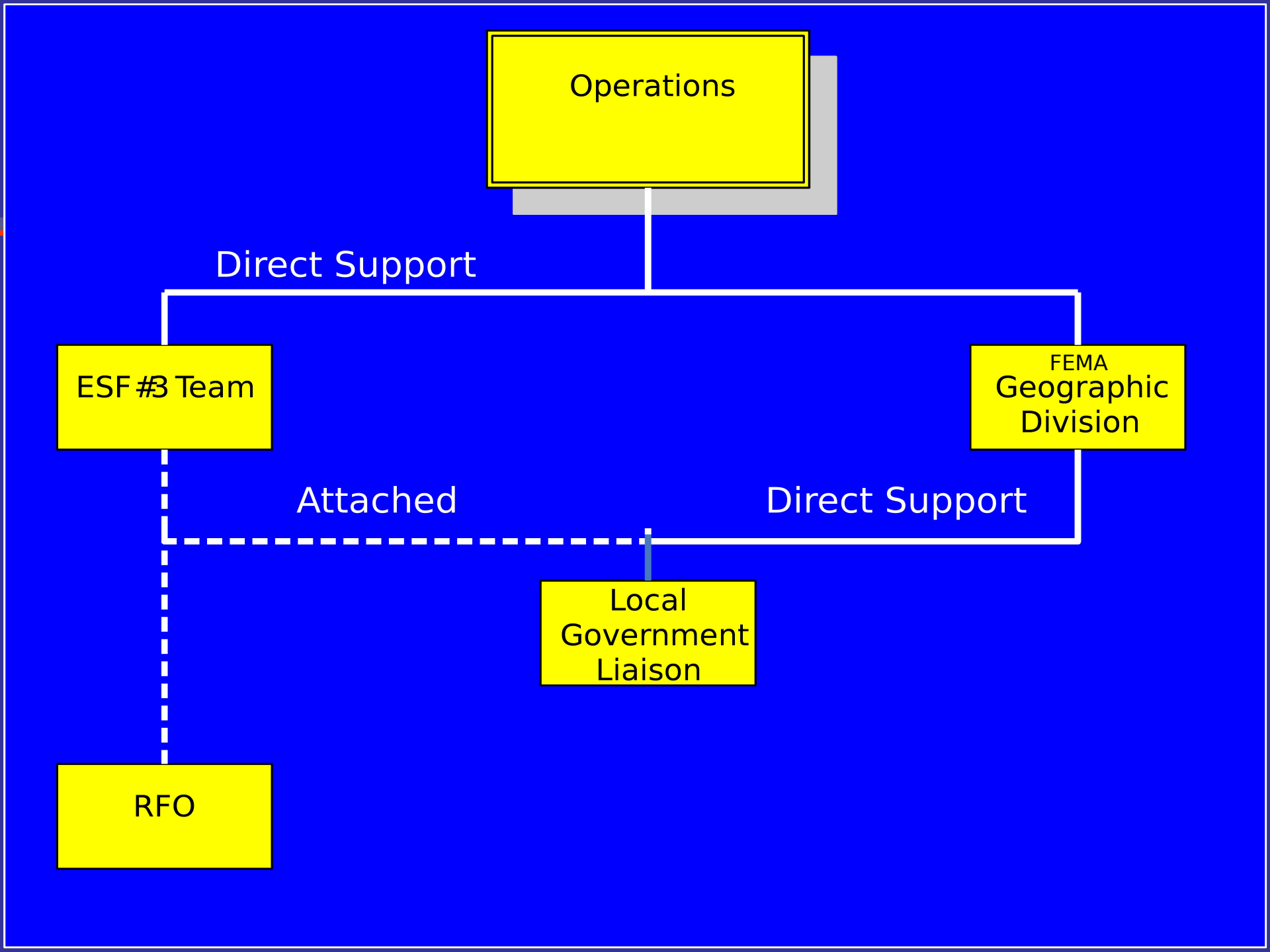
Sample JFO for Natural Disasters


JFO Coordination Group
Principal Federal Official
Federal Coordinating Officer
State Coordinating Officer
Senior Federal Officials
JFO Coordination Staff
Chief of Staff
External Affairs
Safety Coordinator
Liaison Officer(s)
Infrastructure Liaison
Others as needed
Office of Inspector General
Defense Coordinating Officer
JFO Sections
Operations Section
Human Services Branch
Emergency Services Branch
Infrastructure Support Branch
Community Recovery and Mitigation Branch
Planning Section
Situation Unit
Resource Unit
Documentation
Technical Specialists
Demobilization Unit
Logistics Section
Coordination and Planning Branch
Resource Management Branch
Supply Branch
Information Services Branch
Finance/Admin Section (Comptroller)
Time Unit
Procurement Unit
Cost Unit
Compensation/ Claims Unit
Note: Depending on the magnitude of the disaster, a Principal Federal Official may not always be designated, in which case the Federal Coordinating Officer will provide the Federal lead.
The State Coordinating Officer represents the State, and in some instances, the JFO Coordination Group may include local and/or tribal representatives as well as NGO and private-sector representatives, as appropriate.

Operations Section of the ERT

ESF #3 Management Team




Operations
Direct Support
ESF #3 Team
FEMA
Geographic
Division
Attached
Direct Support
Local
Government
Liaison
RFO

US Army Corps of Engineers

Evaluations

LGL's will be evaluated every time they deploy by:

- **The ESF#3 Team Leader**
- **FEMA Geographical Division Chief**
- **RFO Assigned Supervisor**
- **Local Government EOC**

SEMPER GUMBY!!!